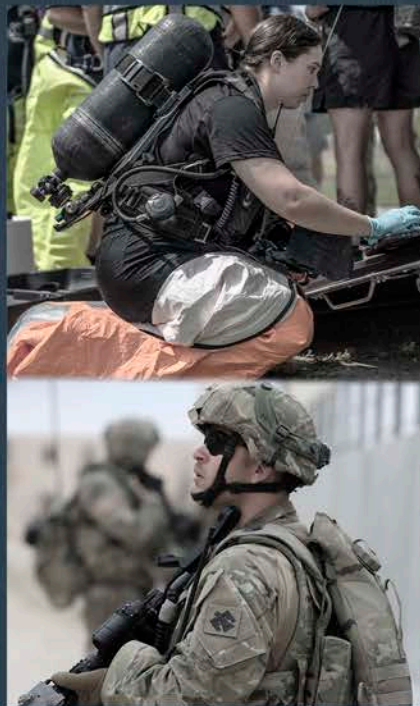


ALWAYS READY, ALWAYS THERE

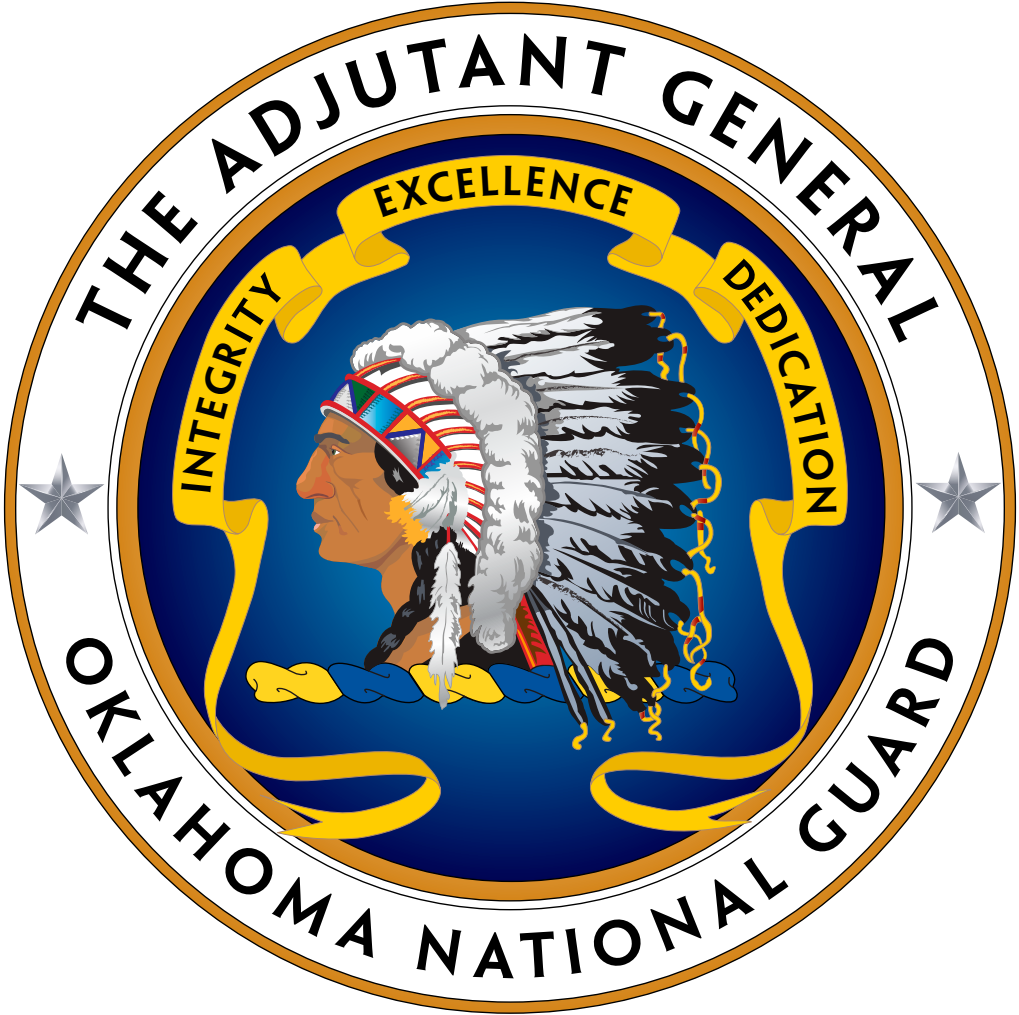


OKLAHOMA
NATIONAL GUARD



2021

The Adjutant General's
**ANNUAL
REPORT**



THE ADJUTANT GENERAL’S ANNUAL REPORT
MAJOR GENERAL MICHAEL C. THOMPSON, ADJUTANT GENERAL FOR OKLAHOMA

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OUR VALUES

OKLAHOMA NATIONAL GUARD

RESILIENCY

We strive to be mentally tough, spiritually fit, financially sound, and physically ready.

EMPOWERMENT

We create an environment that inspires our subordinates to exercise sound judgment and learn from experiences.

DIVERSITY

We ensure all individuals and views are represented, all voices are included, and everyone participates.

DISCIPLINE

We embody professional and personal self-discipline at all times, to maintain a cohesive team.

INTEGRITY

We value honesty, trust, fairness, respect, responsibility, and courage.

REGENERATE THE FORCE

We develop subordinates to replace ourselves through continuous feedback, coaching, and mentoring.

TIME

We understand and support managing a balance between our personal, civilian, and military commitments.

OUR VISION

OKLAHOMA NATIONAL GUARD

VISION

The Oklahoma National Guard is a Soldier and Airman focused, values-based organization that inspires and empowers at all levels. We are Oklahomans' premier choice for military service.

MISSION

Provide Citizen-Soldiers/Airmen and equipment to support domestic and global operations for the people of Oklahoma and the United States.

THE ADJUTANT GENERAL **PRIORITIES**

NUMBER ONE

Recruiting and retaining high quality, physically fit, mentally tough Soldiers and Airmen who can deploy, fight, and win on any future battlefield.

NUMBER TWO

Train our units to the squad/crew level and that our MTOE battalion and brigade staffs are proficient in warfighting tasks.

NUMBER THREE

Vehicle and equipment maintenance and accountability



OKLAHOMA NATIONAL GUARD

Serving the State and Nation Since 1890

ARMY NATIONAL GUARD

The Army National Guard makes up **33%** of the Army’s operating forces. As an operational reserve to the Army, the National Guard fights the nation’s wars alongside our active-duty counterparts throughout the world.



AIR NATIONAL GUARD

The Air National Guard operates **21%** of the total Air Force structure. The National Guard provides protection of life and property and preserves peace, order, and public safety. These missions are accomplished through emergency relief support during natural disasters, search and rescue operations, and support to civil authorities.



*“When **called**,
we **respond**
with **ready**
units to **execute**
federal, state,
and community
missions.”*

COMMANDERS IN CHIEF

The Oklahoma National Guard has two commanders in chief, the Governor of Oklahoma and the President of the United States.

The governor is the commander in chief of the Oklahoma National Guard on a day-to-day basis during peacetime and state emergencies.

The president becomes the commander in chief when the National Guard is activated for a federal emergency or deployed in support of overseas contingency operations.



Joe Biden
President, United States of America

The president can order National Guard personnel to federal active duty during a national emergency and can mobilize units to support active-duty forces performing Department of Defense missions.



Kevin Stitt
Governor, State of Oklahoma

The governor is the commander in chief of the Oklahoma National Guard and has the authority to activate the Oklahoma National Guard to support and assist local authorities during state emergencies or for homeland defense.

OKLAHOMA

NATIONAL GUARD LEADERSHIP



Major General Michael C. Thompson
The Adjutant General for Oklahoma

The adjutant general is responsible for the command and control of the Oklahoma Army and Air National Guard, totaling 8,825 personnel. The adjutant general is also responsible for running the day-to-day operations of the Oklahoma Military Department. According to state law, the adjutant general is subordinate only to the governor and is the principal military adviser. The adjutant general is responsible for the supervision of the Oklahoma National Guard when in the service of the state at the direction of the governor. The adjutant general is also responsible for the organization, training, and other activities of the National Guard. As the second-highest commander in the state, the adjutant general is responsible for carrying into effect the orders of the governor as commander in chief. As the head of the Military Department, the adjutant general has full control over funds allotted to the National Guard armories. Funds are controlled, deposited, expended, and accounted for at the adjutant general's sole direction. The adjutant general may order any record kept at individual armories audited at his discretion. The adjutant general is also the trustee of the Military Department and may act as such when accepting funds, land, or property for the National Guard.



Brigadier General Jon M. Harrison
Director of Joint Staff
Oklahoma Army National Guard



Brigadier General Thomas H. Mancino
Assistant Adjutant General
Oklahoma Army National Guard



Brigadier General Cynthia K. Tinkham
Assistant Adjutant General
Oklahoma Army National Guard



Brigadier General Rick L. Mutchler
Chief of Staff
Oklahoma Air National Guard



Brigadier General Raymond H. Siegfried III
Assistant Adjutant General
Oklahoma Air National Guard



Chief Warrant Officer 5 Christopher A. Rau
State Command Chief Warrant Officer
Oklahoma Army National Guard



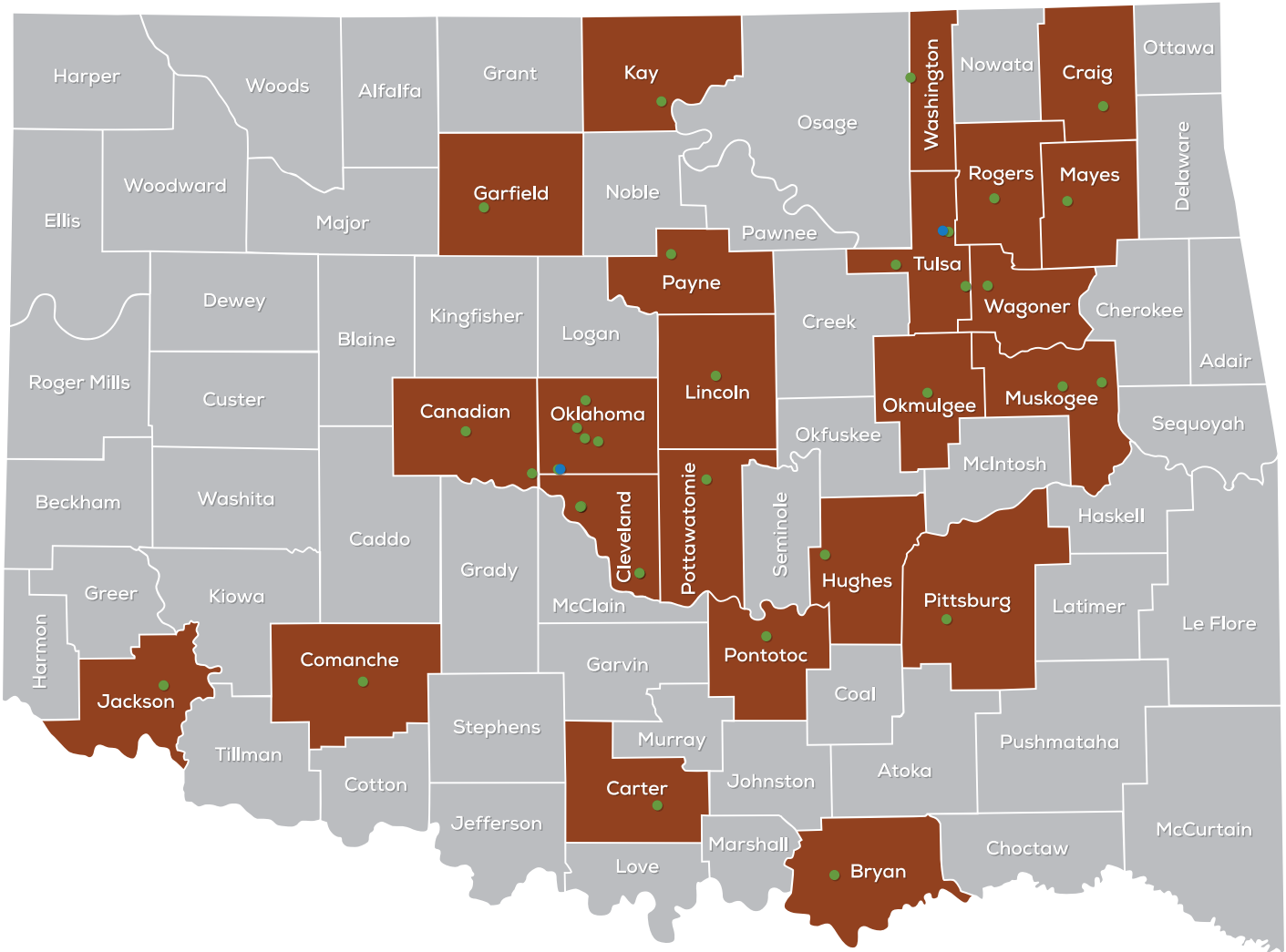
Command Sergeant Major Christopher Miller
State Command Sergeant Major
Oklahoma Army National Guard



Chief Master Sergeant Kenneth R. Rogers
State Command Chief Master Sergeant
Oklahoma Air National Guard

OKLAHOMA

NATIONAL GUARD LOCATIONS



OKNG HAS INSTALLATIONS IN 23 COUNTIES


COVERING OVER 35,000 ACRES | 4.1 MILLION SQ. FT. IN FACILITIES

ARMY PROPERTY LOCATED IN 23 COUNTIES


42 INSTALLATIONS	ACRES	#BLDGS	TOTAL SQ. FT.
State-Owned	1,554.67	201	2,222,634.38
Federally Licensed to State	82	28	269,401

3 RESERVE LEAD AFRCS	ACRES	#BLDGS	TOTAL SQ. FT.
Fort Sill	34	3	52,461
McAlester Ammunition Depot	15	2	32,440
Vance Air Force Base	16	2	34,907


1 TRAINING CENTER	ACRES	#BLDGS	TOTAL SQ. FT.
Camp Gruber Training Center	33,027	219	655,563



471,071
FEET OF FENCE




ONE DAM
WATER RESERVOIR




ONE
CEMETERY

67 YEARS


OLDEST READINESS CENTER (SHAWNEE)



2,713,306
SQUARE YARDS OF
PAVED AREAS



586,696
CUBIC FEET OF
UTILITIES



10,734
KILOWATTS OF
POWER GENERATION

30 YEARS

AVERAGE READINESS CENTER AGE

ARMORY MODERNIZATION

In 2021, the Oklahoma Military Department (OMD) completed construction on a hangar for helicopter airframes at the Army Aviation Support Facility #2 in Lexington for \$10 million. At Camp Gruber, we completed the first phase of the Oklahoma Army National Guard fire station for \$2.8 million. The Okmulgee Readiness Center remodel was completed for \$6.3 million. The Ardmore Facility Maintenance Shop is currently under construction at \$9.7 million. Lastly, we are presently remodeling the OMD 3501 Headquarters building in Oklahoma City at \$6.7 million.

AIR PROPERTY LOCATED IN TWO COUNTIES

WINGS	ACRES	#BLDGS	TOTAL SQ. FT.
137th Will Rogers ANGB	135.13	40	426,615
138th Tulsa ANGB	140	50	420,562

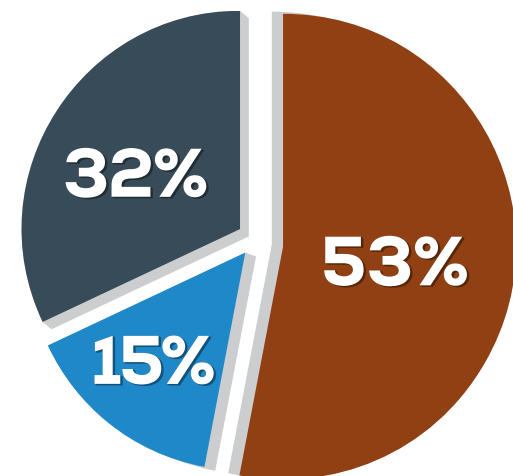
OKLAHOMA

NATIONAL GUARD WORKFORCE

Between drill weekends, annual training periods, and deployments, the Oklahoma National Guard (OKNG) is administered, trained, and equipped through the efforts of **approximately 28%** of our force that makes up the full-time staff. They include Military Federal Technicians (Title 32), National Guard employees (Title 5), Federal Active Guard Reserve (AGR) military members, and state employees. They are the core of the force, ensuring that our traditional Guardsmen are ready to respond when called.

The vast majority of the Oklahoma National Guard federal employee workforce is dual-status. Dual-status employees are required to maintain membership in the OKNG as a condition for employment.

The full-time workforce is augmented on an as needed basis using Oklahoma Guard members on short-term military tours or Active Duty for Operational Support (ADOS) orders.



- FEDERAL EMPLOYEES
- ACTIVE GUARD RESERVE
- STATE EMPLOYEES

THE FULL-TIME WORKFORCE STRUCTURE

OKLAHOMA ARMY NATIONAL GUARD	AMOUNT
Federal Employees	507
Federal Active Guard Reserve	527
OKLAHOMA ARMY NATIONAL GUARD TOTAL	1,034

OKLAHOMA AIR NATIONAL GUARD	AMOUNT
Federal Employees	301
Federal Active Guard Reserve	822
OKLAHOMA AIR NATIONAL GUARD TOTAL	1,123

STATE RESOURCE MANAGEMENT	AMOUNT
State of Oklahoma Employees	380

2,537 FULL-TIME WORKFORCE **TOTAL**

OKLAHOMA

NATIONAL GUARD FUNDING

The Oklahoma National Guard (OKNG) received **\$403.6 million** from the federal government in fiscal year 2021 and **\$16.4 million** from the State General Revenue Fund in the state fiscal year 2021.

Federal funds pay for the majority of the OKNG's operations, maintenance, equipment, training, travel, and construction expenses. They include **\$51.3 million** in Federal Cooperative Agreement Funds granted to the state or administered by the state to support cost-share programs.

State General Revenue Funds come from state tax revenues that are annually appropriated to the Oklahoma Military Department (OMD) for the administration of the Oklahoma National Guard and provide the state's required share of the Master Cooperative Agreement. OMD Revolving Funds come from multiple sources to support Oklahoma Military Department operations, the 45th Infantry Division Museum, and the OKNG Soldier Relief Program. Federal Cooperative Agreement Funds are federal dollars reimbursed to the state for the federal share of operations executed.

FEDERAL FUNDING FY 2021 (OCT. 1 - SEPT. 30)

OKLAHOMA ARMY NATIONAL GUARD	AMOUNT
Operations, Maintenance, and Civilian Payroll	\$100,480,900
Military Construction	\$9,323,495
Military Pay and Allowances	\$125,140,577
DoD (Youth Challenge)	\$60,193
Operations and Maintenance, Army	\$10,639,600
OKLAHOMA ARMY NATIONAL GUARD TOTAL	\$245,644,765

OKLAHOMA AIR NATIONAL GUARD	AMOUNT
Operations, Maintenance, and Civilian Payroll	\$68,688,492
Military Construction	\$8,384,536
Military Pay and Allowances	\$80,919,225
OKLAHOMA AIR NATIONAL GUARD TOTAL	\$157,992,252

STATE FUNDING FY 2021 (JULY 1 - JUNE 30)

General Revenue Fund (from state tax revenues)	\$16,411,582
Revolving Fund (non-appropriated funds)	\$567,329
Federal Cooperative Agreement (federal funds managed by the state)	\$51,287,551
STATE TOTAL	\$68,266,462

45TH INFANTRY BRIGADE COMBAT TEAM

OKLAHOMA ARMY NATIONAL GUARD



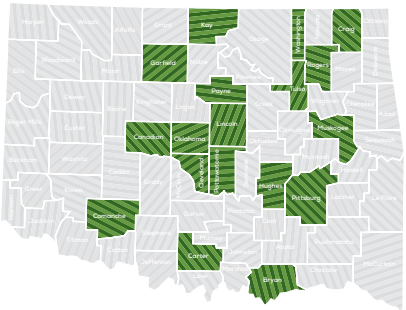
HEADQUARTERS
NORMAN, OKLAHOMA

SEVEN BATTALIONS

- 1-179th Infantry Battalion
- 1-279th Infantry Battalion
- 1-180th Cavalry Squadron
- 2-134th Airborne Infantry Battalion
- 1-160th Field Artillery Battalion
- 700th Brigade Support Battalion
- 545th Brigade Engineer Battalion



OVER 4,200
CITIZEN-SOLDIERS



LOCATIONS

*The 2nd Battalion, 134th Infantry Regiment is located in Lincoln, Nebraska.

The 45th Infantry Brigade Combat Team (IBCT) is one of only 32 infantry brigades in the United States Army inventory and critical force structure in the strategic capabilities of the nation. Known as the "Thunderbirds," the 45th IBCT consists of over 4,200 Citizen-Soldiers and comprises over half of the Oklahoma Army National Guard's personnel strength. The 45th IBCT's core wartime mission is to close with the enemy through fire and maneuver, destroy or capture enemy forces, and repel their attacks by fire, close combat, and counterattack. The 45th IBCT can mobilize ready forces for state and federal missions to support the National Military Strategy and Domestic Operations, including Defense Support to Civil Authorities in response to local, state, and regional emergencies. The brigade combat team can operate independently or be augmented to perform specific missions. The 45th IBCT headquarters is in Norman, Oklahoma, with subordinate battalions in Ardmore, Edmond, Norman, Sand Springs, Oklahoma, and Lincoln, Nebraska.

HIGHLIGHTS

In 2021, the 45th IBCT supported the state of Oklahoma and its federal mission requirements along several fronts. The Thunderbirds provided Soldiers in support of continued COVID relief operations, deployed a 450 Soldier task force to Washington D.C. to support the 59th U.S. Presidential Inauguration, and provided 180 Soldiers to Hurricane Ida response in Louisiana. The brigade's capabilities were called upon on numerous occasions to support natural disasters relief, civil disturbance response, and civil support to cities, counties, and municipalities across the state of Oklahoma and the nation.

In addition to a year filled with civil support tasks, the 45th IBCT continued to conduct challenging training to maintain the units' ability to fight and win the nation's wars on the complex battlefield of the future. The 45th IBCT was selected to attend a Combat Training Center rotation at the National Training Center outside Fort Irwin, California, in 2021. The National Training Center (NTC) challenges selected units with the most realistic, complex, and dynamic set of war-time-oriented training scenarios that the U.S. Army can replicate. As the first IBCT selected to attend the NTC in over a decade, the 45th deployed to the Mojave Desert to face a world-class opposing force in the harshest of tactical environments while commanding a task force of elements from 21 states and territories. The 45th safely deployed millions of dollars of military vehicles and warfighting equipment to the NTC, conducted a successful combat-oriented training scenario against a near-peer adversary force, and redeployed its Citizen-Soldiers safely home again. The 45th IBCT looks to capitalize on this valuable training opportunity in 2022, as the next mission is always just over the horizon.



45TH FIELD ARTILLERY BRIGADE

OKLAHOMA ARMY NATIONAL GUARD



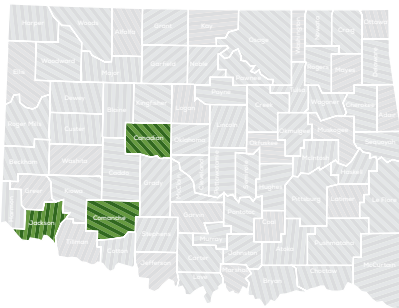
HEADQUARTERS
MUSTANG, OKLAHOMA

UNITS

- High Mobility Artillery Rocket System Battalion
- 1-158th Field Artillery
- 120th Forward Support Company
- 271st Brigade Support Battalion
- Headquarters and Headquarters Battery
- 205th Network Signal Company



OVER 660
CITIZEN-SOLDIERS



LOCATIONS

The 45th Field Artillery Brigade (FAB) provides long-range artillery and coordinates Joint Fires capabilities in support of Corps or Division level Commanders, one of eight FABs in the nation. The Field Artillery Brigade can employ Army and Joint Air, surface and subsurface fires, Special Operations Forces, Information Operations, Civil Affairs, and Airspace Command and Control elements.

The FAB also has the necessary command and control structure to integrate attached ground and maneuver forces and function as a maneuver headquarters. The 45th FAB is composed of an organic High Mobility Artillery Rocket System (HIMARS) Battalion, the 1st Battalion, 158th Field Artillery Regiment, along with support from the 120th Forward Support Company and the 271st Brigade Support Battalion, as well as command and control from the Headquarters Battery and communications support from the 205th Network Signal Company.

HIGHLIGHTS

In May 2020, Battery B, 1st Battalion, 158th Field Artillery Regiment deployed to Afghanistan in support of Operation Freedom’s Sentinel. The Battery conducted joint operations with specialized units from the Navy, Air Force, and Army. Battery B also provided long-range precision munitions in support of these specialized units. Battery B returned to Oklahoma in May 2021.

The FAB continued to support the COVID-19 pandemic with more than 100 Soldiers from Headquarters Battery, 205th Signal Company, 271st Brigade Sustainment Battalion, and the 1st Battalion, 158th Field Artillery volunteering to assist Oklahoma’s efforts in contact tracing and assisting Oklahoma’s Health Department. The contact tracing mission was completed in July 2021.

In August 2021, the FAB was called upon to assist with relief efforts following the devastation brought by Hurricane Ida to the state of Louisiana. More than 40 Soldiers were attached to the 90th Troop Command and deployed to the New Orleans area. These Soldiers worked in Points of Distribution (POD) centers, ensuring food and water were provided to civilians affected by the natural disaster.

The FAB assumed the lead as the State’s National Guard Reaction Force (NGRF) and is prepared to support State of Emergency Operations directed by the Governor of Oklahoma. The FAB has 125 Soldiers assigned to NGRF and frequently conducts training with the Oklahoma Highway Patrol.



90TH TROOP COMMAND

OKLAHOMA ARMY NATIONAL GUARD



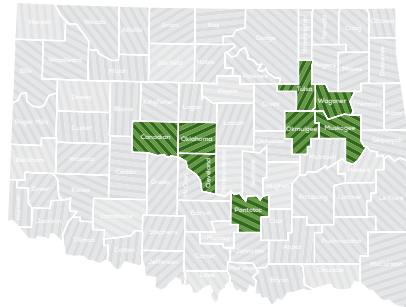
HEADQUARTERS
OKLAHOMA CITY, OKLAHOMA

UNITS

120th Engineer Battalion
345th Combat Sustainment Support Battalion
245th Aviation Regiment
145th Army Band
145th Mobile Public Affairs Detachment
Medical Readiness Detachment
63rd Civil Support Team



OVER 1,600
CITIZEN-SOLDIERS



LOCATIONS

The 90th Troop Command (TC) provides combat service support to the U.S. Army for Unified Land Operations, homeland defense, homeland security, and civil support. The 90th TC is the most diverse and often deployed formation in the Oklahoma Army National Guard (OKARNG), possessing the widest range of skills and positions, including pilots, plumbers, engineers, electricians, truck drivers, military police, logistics personnel, physicians, and lawyers. In addition to the over 1,600 traditional Guardsmen in the formation, 90th TC has a full-time active-duty Guard staff of 115 Soldiers within the state, charged with the maintenance, training, and operational support of unit commanders' objectives.

The 90th Troop Command is comprised of three diverse battalions and four separate specialized companies. The 120th Engineer Battalion has capabilities for a full range of engineer missions, a medical unit, and a support unit. The 345th Combat Sustainment Support Battalion commands units capable of logistics operations, including transportation and heavy haul missions, as well as military police operations. The 245th Aviation Regiment consists of UH-60 Black Hawks, CH-47 Chinooks, UH-72 Lakotas, and the C-12 fixed-wing aircraft. The 90th Troop Command is also home to "The Governor's Own" 145th Army Band, 145th Mobile Public Affairs Detachment, Medical Readiness Detachment, and the 63rd Civil Support Team.

HIGHLIGHTS

The 90th TC has long served as the force provider supporting OKARNG's federal mission, providing critical and specialized Soldiers and operations to our nation's national security efforts worldwide. Since 2001, the 90th TC deployed or redeployed forces every year. Our fixed-winged detachment deployed to U.S. Southern Command. Additionally, the 345th Combat Sustainment Support Battalion deployed to support federal COVID response missions. Aviation units are readying for deployment operations in 2022, continuing support around the globe from the Oklahoma National Guard.

In 2021, the 90th TC maintained operations of over 250 Guardsmen in support of the state's response to the COVID-19 pandemic while mustering Soldiers to other concurrent state missions. Missions included support to stranded motorists during the February storms, providing quick reaction forces supporting law enforcement efforts during the Tulsa Race Massacre Centennial, and leading the task force of almost 500 volunteer Guardsmen to Louisiana providing hurricane relief.

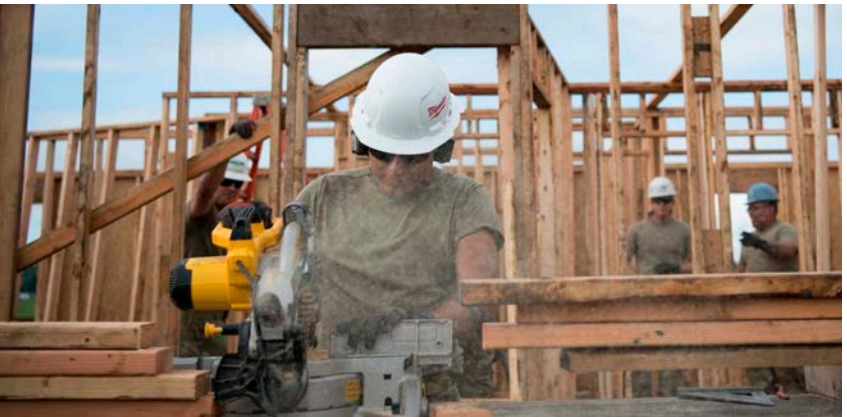
Immediately on the heels of COVID response missions, units executed a diverse range of annual training events in Oklahoma and around the nation. The 120th Engineer Battalion Soldiers partnered with Innovative

Readiness Training, a military training opportunity delivering joint training opportunities while providing key services to local communities across the country. Housing construction with the Cherokee National Housing Authority in Tahlequah began a projected three-year partnership. The 120th Medical Company deployed to Alaska to provide no-cost medical care to the Kodiak Area Native Association. Additionally, the medical company partnered with the Medical Readiness Detachment to support Operation Delta Wellness, providing no-cost medical care to people in Mississippi, Arkansas, and Louisiana. Aviation units supported the 45th Infantry Brigade Combat Team's rotation at the National Training Center while sending units to complete training missions in Virginia, Florida, Mississippi, and Texas.

In 2021, the 145th Band filled in for the active-duty band at Fort Carson while public affairs Soldiers documented every unit's mission, ensuring the future learn and remember the mark the Guard continues to make. Every unit in the 90th Troop Command provided mission support while ensuring that training was paramount among our goals.

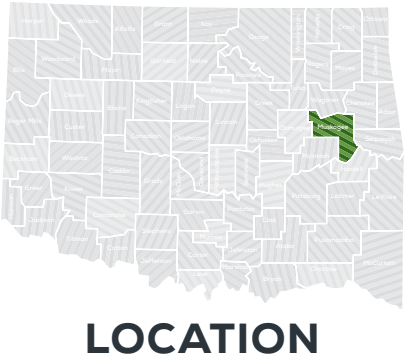


MISSION FIRST, SOLDIERS ALWAYS!



CAMP GRUBER TRAINING CENTER

OKLAHOMA ARMY NATIONAL GUARD



Camp Gruber Training Center (CGTC) is designated a Level II Training Center consisting of 33,027 acres, committed to providing world-class, year-round customer service through administrative, engineering, logistical, training, and operational support to assigned, attached, transient, or tenant units and joint force activities.

The Camp is 100% federally funded through Cooperative Agreements with the Oklahoma Military Department. CGTC currently employs 22 Military Federal Technicians, seven Active Guard Reserve personnel, and 72 state employees. The workforce is divided into five directorates: Range, Department of Public Works, Logistics, Fire and Emergency Services, and Operations.

HISTORY

In preparation for World War II, an infantry training camp was designated to be built near Braggs, Oklahoma, in the Cookson Hills. Camp Gruber was established on December 5, 1941 and construction began in January 1942. The original contract called for the construction of 1,731 frame buildings, including 479 barracks, 100 hospital buildings, 55 administration buildings, a bakery, 12 chapels, a laundry, 210 mess halls, 221 recreation buildings, 258 storage warehouses, five theaters, 19 guardhouses, 59 motor repair shops, 50 officers' quarters, and 261 miscellaneous buildings. Construction was completed in May 1942.

On June 3, 1947, Camp Gruber was deactivated and soon became surplus property. During the 1950s and 1960s, most of Camp Gruber's original buildings and facilities were removed or destroyed. In 1967 the Oklahoma Military Department, Oklahoma Army National Guard, acquired 23,515 acres to establish Camp Gruber as a state-operated training area under a 25-year federal license from the Tulsa District of the U.S. Corps of Engineers, extended indefinitely in 2002.

HIGHLIGHTS

The Camp Gruber Fire Department (CGFD) occupied a new state-of-the-art fire station in March of 2021, built with federal funds through the state master cooperative construction agreement. The CGFD provides fire and emergency services for Camp Gruber, as well as 911 response to local communities surrounding the military reservation.

CGTC hosted the Fifth Annual Green County Cross Country track meet. The event involved over 500 high school and junior high school students from the region. Camp Gruber hosted classes and training, including Air Assault, Pathfinder, and Rappel Master Courses during April and May of 2021, as well as Joint wildland training conducted between the CGFD, Oklahoma Forestry, and Bureau of Indian Affairs.



137TH SPECIAL OPERATIONS WING

OKLAHOMA AIR NATIONAL GUARD



HEADQUARTERS
OKLAHOMA CITY, OKLAHOMA

UNIT STRUCTURE
137th SPECIAL OPERATIONS WING

137th Special Operations
Comptroller Flight

137th SPECIAL OPERATIONS GROUP

- 137th Aeromedical
Evacuation Squadron
- 137th Special Operations
Support Squadron
- 137th Combat Training Flight
- 146th Air Support
Operations Squadron
- 185th Special Operations Squadron &
MC-12W Formal Training Unit
- 189th Intelligence Squadron
- 285th Special Operations
Intelligence Squadron

137th SPECIAL OPERATIONS
MEDICAL GROUP

137th SPECIAL OPERATIONS
MISSION SUPPORT GROUP

- 137th Special Operations Civil
Engineering Squadron
- 137th Special Operations
Communications Flight
- 137th Special Operations Force
Support Squadron
- 137th Special Operations Logistics
Readiness Squadron
- 137th Special Operations Security
Forces Squadron
- 205th Engineering
Installation Squadron

ACTIVE-DUTY TENANT UNIT
306th Intelligence Squadron

The 137th Special Operations Wing (SOW) is a force provider for geographic combatant commanders, special operations command, theatre special operations commanders and task forces with manned intelligence, surveillance and reconnaissance, close air support, agile combat support, cyber, and aeromedical evacuation. One of only two operational Air National Guard (ANG) wings in Air Force Special Operations Command, the 137th SOW is the third-largest contributor to the Greater Oklahoma City public aerospace sector.

The 137th SOW reported 1,235 members for fiscal year 2021, consisting of 174 full-time Active Guard Reserve personnel, 176 full-time dual-status federal employees with required ANG membership, 22 state employees, and 863 part-time drill status Guardsmen. The highly skilled workforce comprises a broad range of occupational skills, including flight operations, intelligence, aeromedical evacuation, logistics, engineering, aircraft maintenance, communications, as well as many other support agencies.

HIGHLIGHTS

The Wing operated with a budget of approximately \$79.9 million in fiscal 2021, with payroll comprising the most significant portion, reaching \$63.3 million. Additional operational expenses totaled \$16.6 million, along with three formal training units accounting for \$10.3 million annually. In addition to operational expenditures, contract funding of approximately \$28 million supports aircraft maintenance, flight evaluations, and Battlefield Airmen simulator management, flying, and ground support. These activities facilitate diverse special operations training requirements in the Greater Oklahoma City area, regional training ranges in Oklahoma, Arkansas, and Kansas, as well as nationally for Department of Defense special operators throughout U.S. Special Operations Command.

The 137th SOW is the only Air National Guard wing in a continuous state of operational deployment. The Wing participated in geographic missions and operations in U.S. Africa Command, U.S. Central Command (USCENTCOM), U.S. European Command (USEUCOM), U.S. Joint Forces Command, U.S. Northern Command, and U.S. Southern Command (USSOUTHCOM). The 285th Special Operations Intelligence Squadron (SOIS) is the only expeditionary intelligence processing, exploitation, and dissemination squadron in the U.S. Air Force. The 285th SOIS provided operational intelligence analysis and full-motion-video exploitation for 185th Special Operations Squadron personnel executing counter-drug operations as part of a presidential campaign supporting partner nation forces against drug traffickers in USSOUTHCOM. The success of the 285th SOIS led to the squadron's selection to support a combined joint



special operations task force in the USCENTCOM for fiscal 2022.

Airmen from the 137th Special Operations Security Forces Squadron (SOSFS) deployed in support of force protection to the 379th Air Expeditionary Wing, the largest and most diverse air expeditionary wing in the world, mobilizing to multiple locations throughout USCENTCOM. The 137th SOSFS Director of Operations deployed, serving as the J-36 Director of Force Protection for the Special Operations Joint Task Force - Operation Inherent Resolve for Iraq and Syria, responsible for the strategic defense of special operations forces locations. Additionally, serving as the Special Operations Forces Russian Military Deconfliction Liaison to deconflict direct action missions in shared areas of operations.

THE 137TH SOW HAS FLOWN MORE THAN

637,000 MISHAP-FREE HOURS

IN THE PAST 61 YEARS

MORE THAN 6,175 HOURS

WERE WITHIN THE 2021 FISCAL YEAR

The 137th SOSFS deployed 17 volunteer defenders to Washington, D.C., to provide security support for the 59th Presidential Inauguration. Defenders joined more than 26,000 Airmen and Soldiers from all 50 states, three territories, and the District of Columbia, providing security, logistics and communications, and managing traffic. The short-notice tasking saw nearly 400 Oklahoma Army and Air National Guardsmen process and airlift out of Will Rogers Air National Guard Base on active-duty U.S. Air Force aircraft in 48 hours.

Lt. Col. Matthew Emerson, commander of the 137th SOSFS, served as the U.S. Air Forces in Europe and Air Forces Africa and Joint Air Component Coordination Elements Director to U.S. Army Europe and Africa (USAREUR-AF). Additionally, during Operation Allies Refuge and Operation Allies Welcome, Emerson worked with the USAREUR-AF Future Operations team, planning the command's support of the commander's U.S. Air Forces Europe efforts to house and transport Afghan guests through Ramstein Air Base, Germany.



The 137th Aeromedical Evacuation Squadron deployed 27 Airmen in the continental United States (CONUS), USEUCOM, and USCENTCOM in support of Operation Freedom's Sentinel and Resolute Support. Eight members were activated in support of COVID vaccination teams across Oklahoma, and two in support of Operation Allies Refuge and Operation Allies Welcome at Joint Base McGuire-Dix-Lakehurst. Additionally, the unit supported Air Mobility Command's demand for patient movement conducting five operational aeromedical evacuation missions to the western pacific and CONUS. Locally, the squadron has partnered with seven ANG airlift and air refueling units to conduct 64 local training missions, resulting in over 211 inflight training hours and nearly 4,000 individual training events.

The 137th Special Operations Logistics Readiness Squadron (SOLRS) issued 75,631 pounds of fuel to aircraft, remaining within the top 10 most aircraft fueling interactions in the Air National Guard. The 137th SOLRS managed the reception and accounting for a base-wide small arms conversion from older pistol and rifle models, managed and issued over 19,000 munitions rounds for annual proficiencies, and managed over \$24 million of base-wide assets.

The 137th Combat Training Flight (CTF) continued to guide the evolution of today's joint warfighters in their Joint Terminal Attack Controller (JTAC) Qualification Course throughout the 2021 fiscal year. The Air Combat Command schoolhouse hosted 75 tactical air control party specialists ready for their JTAC qualification, including 47 active-duty Airmen, 18 Air National Guardsmen, and 10 international NATO partner students. The 137th CTF hosted international students from the Czech Republic, Estonia, Germany, Italy, Latvia, and Turkey.

The 137th Special Operations Group's Air Employment Ground Integration School trained eight Canadian Special Operations Command aircrew members in the first-ever Manned Intelligence, Surveillance, and Ground Integration School. Training included air-to-ground integration and manned intelligence, surveillance, and reconnaissance tactics, techniques, and procedures.

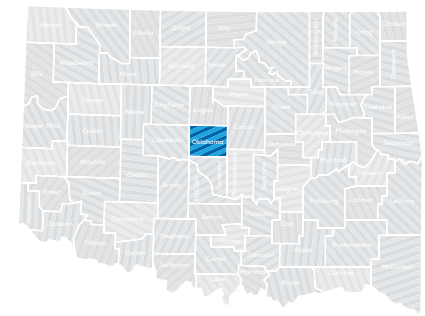
Special Warfare Airmen from the 146th Air Support Operations Squadron (ASOS) played a key role in multiple named exercises in fiscal 2021 while simultaneously supporting deployed operations in the USCENTCOM area of responsibility. The 146th ASOS supported the National Training Center (NTC) exercise 21-08.5 by providing support to the 45th Infantry Brigade Combat Team (IBCT). During this exercise, the 146th ASOS partnered with the 45th IBCT to provide JTAC support for over 4,000 Soldiers simulating combat against a near-peer adversary, resulting in over 45 hours of close air support. The 146th ASOS also supported Sentry Rescue, a combined exercise with Tinker Air Force Base, including Air Force Special Operations Command, Air Combat Command, and the Air National Guard aircraft. This exercise was designed to test the capabilities of all participants performing combat search and rescue operations in austere and challenging environments.

The 137th SOW deployed 29 Airmen to U.S. Northern Command's Task Force Liberty in support of Operation Allies Welcome at Joint Base McGuire-Dix-Lakehurst, New Jersey, at the end of August 2021. Guardsmen from nearly every state and territory helped an estimated 50,000 Afghan guests providing transportation, temporary housing, culturally appropriate food, medical screening, religious accommodations, and general support.



137TH SPECIAL OPERATIONS WING

OKLAHOMA AIR NATIONAL GUARD



LOCATION

DEPLOYED LOCATIONS

- Ahmed Al-Jaber Air Base, Kuwait
- Manda Bay, Kenya
- Al Udeid Air Base, Qatar
- Ali Al Salem Air Base, Kuwait
- Hamid Karzai, Afghanistan
- Apiay, Colombia
- Joint Base Andrews, Maryland
- Homestead Air Reserve Base, Florida
- Erbil, Iraq
- Joint Base McGuire-Dix-Lakehurst, New Jersey
- Muwaffaq Salti Air Base, Jordan
- Naval Station Guantanamo Bay, Cuba
- Ramstein Air Base, Germany
- Prince Sultan Air Base, Saudi Arabia
- Diori Hamani, Niger
- Al Dhafra, United Arab Emirates
- Travis Air Force Base, California

Gov. Stitt activated 22 Airmen from the 137th SOW to bring Hurricane Ida relief efforts to citizens in Louisiana. Over the following two and a half weeks, the 137th SOW Airmen provided much-needed food, water, ice, and other supplies to more than 77,000 families at more than 30 points of distribution sites across 14 parishes.

The 137th SOW is the first ANG wing to receive U.S. Special Operations Command Preservation of the Force and Family financial support. With this funding, more than 325 Airmen from the 137th SOW had the opportunity to attend a Brothers at War Resiliency Workshop. The event was one of only 12 sponsored annually by the Gary Sinise Foundation.

The national nonprofit Operation Homefront donated over 5,000 school supply items, seven Christmas dinners, and more than 8,000 smaller toys and stocking stuffers during the holiday season. Operation Christmas Train Set provided backpacks and small toys to military children and sponsored calls from Santa Claus to five dependents of deployed members.

Additionally, 30 children attended the four-day STARBASE program, hosted at Will Rogers Air National Guard Base for the second year in a row. STARBASE is a Department of Defense Youth Program focused on science, technology, engineering, and mathematics. For the fourth year in a row, the 137th SOW partnered with the New Hope Baptist Church in El Reno, Oklahoma, providing care packages for deployed Airmen. Coordinated primarily through the 137th Airman and Family Readiness Office, the 137th SOW continued strong community involvement in fiscal 2021.

208 PERSONNEL
DEPLOYED IN THE 137TH SOW

27,338 DAYS
TOTAL DAYS DEPLOYED

INFRASTRUCTURE PROJECTS

\$410,000

BATHROOM REMODEL
(BLDG. 1050)

\$2,077,000

AIRBORNE CRYPTOLOGIC
CERTIFICATION TRAINING
SCHOOLHOUSE RENOVATION

\$832,000

REPAIR MAKE-UP AIR
UNITS (BLDG. 1043)

\$1,700,000

ADD/ALTER FIRE CRASH
RESCUE

\$5,900,000

HANGAR RENOVATION
(BLDG. 1013)



As the **first IBCT** selected to attend the NTC in **over a decade**, the 45th deployed to the Mojave Desert to face a **world-class opposing force** in the **harshest of tactical environments** while commanding a task force of elements from **21 states and territories**.



138TH FIGHTER WING

OKLAHOMA AIR NATIONAL GUARD



HEADQUARTERS
TULSA, OKLAHOMA

UNIT STRUCTURE

- 138th FIGHTER WING

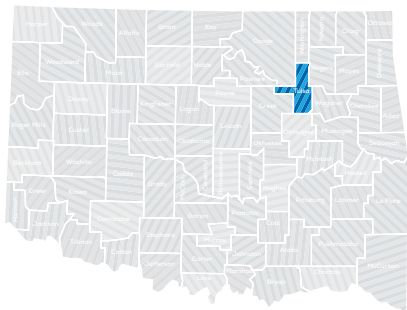
138th Comptroller Flight
- 138th OPERATIONS GROUP

125th Fighter Squadron
138th Operations Support Squadron
138th Detachment 1, Aerospace Control Alert
125th Weather Flight
- 138th MISSION SUPPORT GROUP

138th Civil Engineering Squadron
138th Communications Flight
138th Force Support Squadron
138th Logistics Readiness Squadron
138th Security Forces Squadron
138th Contracting Flight
219th Engineering Installation Squadron
- 138th MAINTENANCE GROUP

138th Maintenance Squadron
138th Aircraft Maintenance Squadron
138th Maintenance Operations Flight

138th MEDICAL GROUP



LOCATION

Since 1957, the Citizen-Airmen of the Tulsa-based Air National Guard (ANG) has responded to our nation and state calls to duty. After the wing converted to the F-16C in 1995, the 138th Fighter Wing (FW) has conducted 13 combat deployments, including Operations Provide Comfort, Northern Watch, Southern Watch, Iraqi Freedom, New Dawn, Enduring Freedom, Freedom's Sentinel, and Resolute Support.

The 138th FW is the ANG's second-largest combat-coded F-16 fighter wing, home to 1,223 authorized personnel and 21 primary assigned aircraft. The installation occupies 140 acres at the Tulsa International Airport, including 50 buildings equating to 420,562 square feet and 59,401 square yards of aircraft apron and taxiways.

HIGHLIGHTS

Operation Noble Eagle (ONE) is the nation's longest-standing contingency operation, beginning 9/11, to ensure homeland defense. The 138th FW operates an Aerospace Control Alert (ACA) Detachment at Ellington Field, Houston, defending the Gulf Coast from New Orleans to Tucson with armed F-16CM fighter aircraft ready at a moment's notice. The ACA is a 24/7 no-fail mission, with military aviation units across the country on alert status, continually ready to defend U.S. airspace and borders.

The 138th FW continues to answer the call of our combatant commanders. In 2021, the 138th sent nine Airmen to U.S. Central Command to support Reserve Component Period and Air Expeditionary Force taskings. In addition, 52 Airmen from the 138th FW served in support of humanitarian efforts, including Afghan refugee support and Hurricane Ida.

Airmen from the 138th supported Operation Allies Welcome, providing logistical, construction, security, and medical support for vulnerable Afghans during the 24-hour operation, Task Force Liberty Village at Joint Base McGuire-Dix-Lakehurst, New Jersey.

138th FW Airmen rapidly deployed after Hurricane Ida caused death and destruction across the Louisiana coast. Airmen stepped out of their career fields, providing general support, including distributing supplies to people, clearing debris, providing security, and levee reinforcement.

Airmen from the 138th FW joined their Oklahoma Army National Guard (OKARNG) counterparts on short notice to form a joint task force that provided on-the-ground support in Washington D.C. for the 59th Presidential Inauguration. 138th Airmen continued COVID response through 2021, including personnel from the 138th Medical Group administering COVID-19 vaccinations throughout the community.



In June 2021, the 138th conducted a large-scale readiness exercise measuring the unit's capability to generate, deploy, and sustain combat airpower with F-16CM fighters in a simulated combat environment with a short-notice wartime tasking. This scenario validated the 138th Fighter Wing's effectiveness and combat capabilities, including Agile Combat Support functions enabling sustainment of operations in austere locations.

In 2021, the 138th Fighter Wing began construction on a bulk fuels storage complex that will ensure fuel self-sustainability for not only the wing's F-16 fighter jets but the OKARNG's UH-60 and UH-72 helicopters at Army Aviation Support Facility #2. The new storage complex will be permanent, ensuring fuel self-sustainability for the 138th Fighter Wing and OKARNG helicopters. The complex will consolidate the installation's operational fueling needs. The \$19.7 million complex is expected to be completed in January of 2023.

The Mission Training Center is a newly constructed 20,000-square-foot facility with four state-of-the-art flight simulators to provide realistic combat training for fighter pilots. Receiving this training capability was only possible through federal, state, and city partnerships. The building was constructed using \$9.4 million in Vision Tulsa funds; the state of Oklahoma provided \$608,000 for road improvements, and federal funding provided \$25 million for the F-16 simulator devices, which were manufactured locally in Broken Arrow at L3 Technologies.

The 138th honored two Airmen in a Purple Heart Ceremony. The Purple Heart was awarded to Tech. Sgt. Ariel White, 219th Engineering and Installation Squadron (EIS), and posthumously awarded to Tech. Sgt. Marshal Roberts, 219th EIS. The 219th EIS building was dedicated to Roberts to remember and honor his heroic sacrifice during the ceremony.

The 138th FW has long-standing partnerships with the surrounding communities. In 2021, the 138th Civil Engineering Squadron provided manpower and equipment to repair the Tulsa County Sheriff's Office shooting range through the Department of Defense Innovative Readiness Training program. Civil support agreements with the 138th Civil Engineering Fire Department and Emergency Management Office provide military support to civilian authorities.

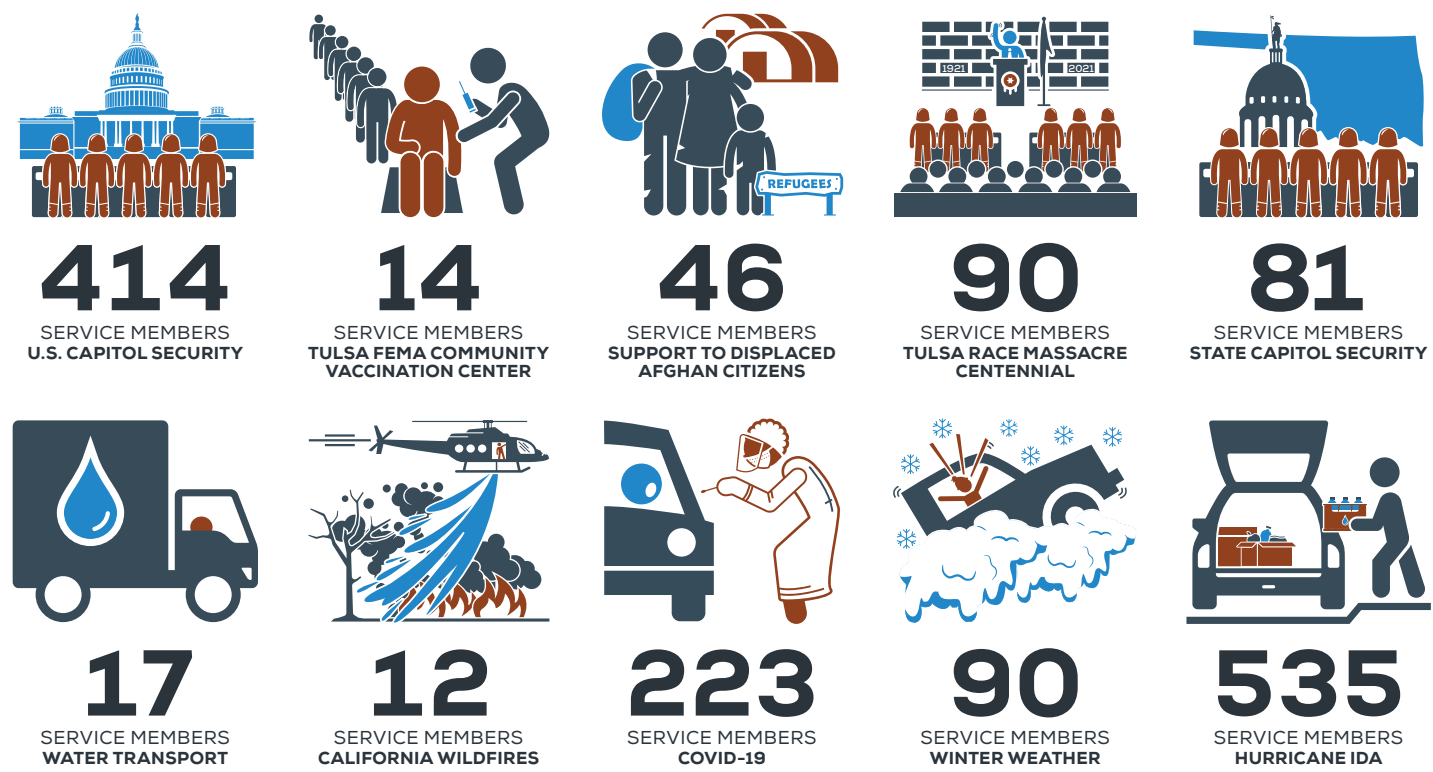


DOMESTIC OPERATIONS

OKLAHOMA NATIONAL GUARD

The Director of Military Support (DOMS) works directly with the Oklahoma Department of Emergency Management and Homeland Security and is responsible for all Oklahoma National Guard (OKNG) civil support operations. In 2021, the OKNG continued to be a consistent presence in domestic operations. The OKNG Joint Operations Center (JOC) oversaw 10 State Active Duty, Title 32 and Title 10, domestic missions. Missions included wildfire suppression, support to law enforcement, presidential inauguration, winter weather rescue, hurricane response, and COVID-19 support.

DOMESTIC OPERATIONS MISSIONS



HIGHLIGHTS

The OKNG continued its longest domestic deployment in support of COVID-19, with more than 200 service members deployed across all 77 counties. Working tirelessly, Soldiers and Airmen administered more than 38,600 lifesaving vaccinations, executed thousands of COVID tests, and delivered tons of personal protective equipment. In addition, the JOC created the first dual-status command in the OKNG, leading a large Community Vaccination Center in Tulsa. Coordinating with the Federal Emergency Management Agency and other civilian entities, the DOMS commanded more than 70 active-duty Navy, Army, and Coast Guard personnel, vaccinating over 5,700 underserved Oklahomans.

Amid the COVID response, the nation faced widespread civil unrest and natural disasters. Through Emergency Management Assistance Compacts, the OKNG provided critical aviation firefighting and medical evacuation during the devastating California wildfires. Additionally, more than 500 Soldiers and Airmen deployed to Louisiana to clear emergency routes and man distribution centers for thousands of residents displaced during the aftermath of Hurricane Ida.



NEARLY 1,600

OKNG PERSONNEL ANSWERED THE CALL TO SUPPORT

THE CITIZENS

OF OKLAHOMA AND NEIGHBORING STATES



DOMS also provides several unique and specialized capabilities to the state, including:

NATIONAL GUARD REACTION FORCE

The OKNG maintains a specially trained and equipped National Guard Reaction Force (NGRF) with a rapid response capability focused on incidents requiring law enforcement or security support to state and local agencies. The NGRF, taking direction from the lead state or local agency, responds to incidents ahead of federal assets. They can deliver an initial force of 125 personnel within eight hours and a follow-on force of up to 500 personnel within 24 hours. Capabilities include filling critical gaps and mitigating incidents that may interrupt essential services, cause public danger and suffering, risks to lives and property, public disorder, or destroy critical assets until follow-on support can assume the mission.



63RD CIVIL SUPPORT TEAM – WEAPONS OF MASS DESTRUCTION

The 63rd Civil Support Team (CST) serves as an integral part of the Homeland Response Enterprise as the first response of the Chemical, Biological, Radiological, and Nuclear Response (CRE) Enterprise. Federally funded, resourced, and trained, the 63rd CST remains a highly proficient and economical tool responding to emerging Oklahoma threats and natural disasters.

The 63rd CST responds to intentional and unintentional releases of hazardous materials, as well as man-made and natural disasters. Specifically, the CST supports civil authorities at domestic Chemical, Biological, Radiological, and Nuclear (CBRN) incident sites by identifying agents or substances, assessing current and projected consequences, advising on response measures, and assisting with requests for additional support. The team can also provide command support and augment search and rescue operations during natural disasters. When activated, the CST deploys in less than an hour from the alert providing a robust suite of CBRN detection and identification equipment, a mobile laboratory, technical and emergency decontamination assets, and a mobile operations and communications suite.

In 2021, the 63rd CST participated in 38 multi-agency exercises or training events and executed eight civil support missions. Missions included CBRN support to the U.S. Secret Service and FBI-WMD during the president's Tulsa Race Massacre Centennial Anniversary visit, analyzing several suspected chemical substances for local law enforcement agencies, and active monitoring for CBRN incidents during large-crowd events such as Oklahoma State University's homecoming events.



DOMESTIC OPERATIONS OKLAHOMA NATIONAL GUARD

DEFENSIVE CYBER OPERATION ELEMENT AND MISSION DEFENSE TEAM

The Defensive Cyber Operation Element (DCO-E), made up of Army National Guard Soldiers, and the Mission Defense Team, made up of Air National Guard Airmen, serve as military first responders to the governor and the adjutant general for cyber emergencies to ensure freedom of action in and throughout cyberspace. The DCO-E is uniquely trained and equipped to protect state and local partners from cyber threats.

OKLAHOMA NATIONAL GUARD COUNTERDRUG TASK FORCE

Operating under the governor’s approved Counterdrug Plan, the Oklahoma National Guard Counterdrug Task Force (OKCDTF) conducts a full spectrum campaign to support the detection, interdiction, disruption, and curtailment of drug trafficking activities through the application of unique military skills and resources. The OKCDTF supports federal, state, tribal, and local law enforcement agencies (LEAs) and community-based organizations (CBOs) involved in a multi-front battle against drugs and drug-related crimes. The OKCDTF’s support increases the ability of LEAs to identify and act upon illicit drug activities and networks and empowers CBOs with sufficient knowledge and evidence-based methods to prevent and reduce substance abuse. Federally funded, the OKCDTF provided cost-free resources to 36 Oklahoma LEAs and CBOs in fiscal 2021, resulting in 271 arrests and the seizure of 21 weapons, \$2.7 million in U.S. currency, and more than \$83.8 million in drugs, including 5,034 marijuana plants.

THE COUNTERDRUG TASK FORCE SEIZED A TOTAL VALUE OF
\$86,656,103 IN FY21

Additionally, the OKCDTF is committed to building partnerships with public health professionals to turn the tide against the growing rate of overdoses in our communities, such as Course for Change, a not-for-profit mentoring at-risk youth in the Oklahoma City metro. In 2021, eight OKCDTF Soldiers and Airmen logged over 270 hours mentoring youth.

A priority concern is the growing rate of recreational marijuana use and the diversion of medical marijuana. Oklahoma accounts for over five percent of the nation’s bulk marijuana seizures, leading to LEAs being overwhelmed with the amount of illegal grows discovered. This emerging threat requires increased observation and reconnaissance support from the OKCDTF, who remains ready to provide the necessary support to defeat the illegal drug threat in Oklahoma.

TOTAL DRUGS SEIZED IN POUNDS



STATE AVIATION & SAFETY

OKLAHOMA ARMY NATIONAL GUARD



AVIATION UNITS

HHC 2-245th AVN REGIMENT
AVIATION BATTALION
HEADQUARTERS

C Co. 2-245th
ONE C-12U HURON AIRPLANE

C Co. 2-244th ASLT
TEN UH-60M BLACK HAWKS

Det. 1 B 2-149th GSAB
SIX CH-47F CHINOOKS

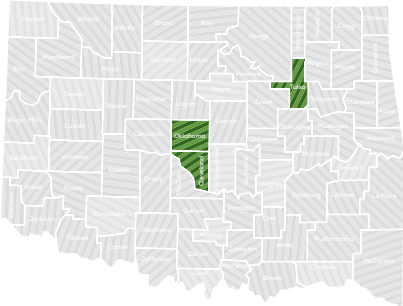
Det. 1 C Co. 1-169th GSAB
SIX UH-60A/L BLACK HAWKS

Det. 1 C Co. 3-140th S&S
FOUR UH-72A LAKOTAS

Det. 1 D Co. 545th BEB
FOUR RQ-7 SHADOW
UNMANNED AERIAL VEHICLES

F Co. 3-238th GSAB
AIR TRAFFIC SERVICES UNIT

B Co. 834th ASB
AVIATION FIELD MAINTENANCE UNIT



LOCATIONS

Oklahoma Army National Guard aviation assets in 2021 make up a combined fighting force of 31 aircraft. These aviation assets provide many state and federal mission capabilities, including but not limited to heavy cargo lift, passenger movements, medical evacuation, water bucket and fire suppression support, troop insertions and extractions, and aerial observation and reconnaissance. Each aircraft performed different mission types; however, our aviation units worked together to accomplish combined training events to prepare our aircrews better to support local agencies, military units, and state emergency responses.

We conducted seven Task Force 1 (TF1) Helicopter Search and Rescue Team (HSART) training events with the Tulsa Fire and Oklahoma City Fire rescue swimmers. TF1 is Oklahoma’s HSART, composed of OKARNG aircraft, crew members, and select Oklahoma City and Tulsa firefighters, providing the state with trained and qualified rescue swimmers and hoist operators. The team has over 30 crew members trained in day/night operations, complex hoist environments, swift water rescue, overland rescue, and high-angle operations.

The 1st Battalion, 244th Aviation Regiment conducted high-altitude training and water bucket certifications in Colorado. We sent Detachment 1, Company C, 1st Battalion, 169th Aviation Regiment, Detachment 1, Company B, 2nd Battalion, 149th Aviation Regiment, and Company C, 1st Battalion, 244th Aviation Regiment to the National Training Center (NTC) in support of the 45th Infantry Brigade Combat Team (IBCT) training exercise. These units, including the RQ-7 Unmanned Aerial System platoon from the 545th Brigade Engineer Battalion, conducted training and support missions in one of the most austere environments available to Army personnel.

OKARNG aviation supported both federal and state missions during fiscal 2021. Company C, 2nd Battalion, 245th Aviation Regiment deployed to Bogota, Colombia, with our C-12 aircraft supporting SOUTHCOM Area of Responsibility. Both Detachment 1, Company B, 2nd Battalion, 149th Aviation Regiment, and Detachment 1, Company C, 1st Battalion, 169th Aviation Regiment, received notification of sourcing for fiscal 2022 deployments supporting Operations Spartan Shield and Inherent Resolve. State Active Duty was performed by two UH-60 Black Hawks from Company C, 1st Battalion, 244th Aviation Regiment and Detachment 1, Company C, 1st Battalion, 169th Aviation Regiment for wildfire suppression and Medevac Hoist Rescue support during California Wildfires. Detachment 1, Company B, 2nd Battalion, 149th Aviation Regiment supported Louisiana following Hurricane Ida with CH-47F Chinook heavy-lift support.



The OKARNG State Safety Office supports our traditional and full-time service members throughout the state. The office is comprised of five full-time personnel, including a safety and occupational health manager, two safety specialists, an occupational health nurse, and an industrial hygiene technician, as well as eight traditional Guardsmen. The office hosted safety courses for over 280 service members and civilians assigned to the OKARNG throughout the year, meeting the Adjutant General’s Safety Strategic Plan goals. Courses offered included Additional Duty Safety Officer, Accident Investigation and Analysis, Human Factors Accident Evaluation, and multiple OSHA courses.

During fiscal 2021, the State Safety Office participated in the NTC rotation with the 45th IBCT, training over 3,000 Soldiers from 21 states and territories. Hundreds of illnesses and injuries were investigated and recorded during this event. Fortunately, with the oversight of the Safety Office, there were no serious life-threatening mishaps or property loss.

The Safety Office takes a proactive approach to risk mitigation and mishap prevention, regularly inspecting all company and above unit safety and health programs, operations, and facilities. The OKARNG placed significant effort in promoting accurate mishap investigations and reporting statewide. The office assisted with mitigating over 65 hazards and investigating 173 mishaps across the state in fiscal 2021. Reportable mishaps increased 65% from 2020 to 2021 due to the increased emphasis on reporting and the harsh NTC training environment. The office continues to investigate each accident to identify contributing factors, lessons learned, and methods to mitigate similar future accidents.

OKARNG AVIATION MAINTAINED A HEALTH FLYING HOUR PROGRAM IN FISCAL 2021

FLYING OVER 3,700 HOURS

— A COMBINATION TOTAL OF ROTARY & FIXED WING FLIGHT —

OVER 910 HOURS | **OVER 440 HOURS**
FLYING ON NIGHT & NIGHT VISION DEVICES | FLOWN FOR MISSION SUPPORT & REQUESTS

OVER 80 FLIGHT HOURS

— OF STATE ACTIVE DUTY SUPPORT ACROSS THE NATION —

OVER 200 HOURS & 80 MISSIONS

— FLOWN IN SUPPORT OF THE U.S. SOUTHERN COMMAND —

38 SUPPORT MISSIONS | **OVER 30 FLIGHT HOURS**
TO OTHER MILITARY & CIVIL ORGANIZATIONS | COUNTERDRUG INTERDICTION SUPPORT IN FL

G5/7 STRATEGIC POLICY & PLANS

OKLAHOMA ARMY NATIONAL GUARD

The directorate’s mission is primarily focused on assisting the Adjutant General (TAG) and Director of the Joint Staff (DJS) with developing, promulgating, and implementing operational policy, plans, concepts, and strategy related to the war fight, peacetime international activities, the federal and state homeland security, and civil support missions of the Oklahoma National Guard (OKNG). The G5/7 represents TAG in Department of Defense, international, interagency, intergovernmental, and non-governmental forums, acting as TAG/DJS channel of communication on all G5/7 issues, and coordinating with National Guard Bureau (NGB), OKNG service components, and other services within the state, the states/territories, and others as appropriate.

Furthermore, the G5/7 advises and assists TAG/DJS with joint and combined/multinational training/exercises, joint doctrine and interoperability, deliberate and programmatic planning matters, as well as functions as staff proponent for Joint Force Headquarters – Oklahoma joint force development, operational planning, joint doctrine, education and professional development, training exercises, readiness, and assessment.

STATE PARTNERSHIP PROGRAM

The Republic of Azerbaijan has been our state partner since September 19, 2002. In 2021, travel restrictions due to the COVID-19 pandemic prevented the OKNG from conducting most planned military to military engagements. Events executed in 2021 were the Military Medical Strategy and Peace and Security Working Group meetings and the first governor’s visit to Azerbaijan. The governor’s visit was a whole of government event, including the Adjutant General, Oklahoma Secretaries of Commerce and Agriculture, state university representatives, and Oklahoma businessmen. Following the governor’s visit to Azerbaijan in August 2021, Azerbaijan’s new Ambassador Khazar Ibrahim planned a visit to Oklahoma with Azerbaijan business representatives to expand ties with Oklahoma for the first quarter of 2022. OKNG’s application in the first quarter of 2021 to gain the Federal Democratic Republic of Ethiopia as a second state partner is awaiting a final determination from the U.S. State Department on when security cooperation with Ethiopia can resume.

STRATEGIC PLAN

Using last year’s strategic plan, the staff developed and implemented that plan into action plans that synergize the organization’s efforts and focus on the future of our capabilities. In conjunction with the NGB’s readiness objectives and Oklahoma’s expectation of a rapid and capable response, we are improving our ability to respond to national and state threats. Implementing our strategic plan will provide great dividends to the organization and Oklahomans. Through the process, we are looking into the future as a team to control our destination, position our business processes, and our organization for future success. The strategic plan and our organization results are tied to our organizational assessment program involvement using the Army Performance Improvement Criteria or Baldrige Criteria for organizational improvement.

PROFESSIONAL DEVELOPMENT EDUCATION

The directorate monitors, develops, distributes, and publishes Professional Development Education requirements and opportunities for our personnel, supporting the professional growth and development of non-commissioned officers and officers. These opportunities educate individuals and contribute to the individual readiness of the force, including Basic Project Management, Organizational Self-Assessment, Strategic Planning, Management, and the Army Center of Excellence Examiner course. Collectively, we build our officer corps through these educational opportunities while enhancing the skills and capabilities provided through the Army’s Professional Military Education Program.



RECRUITING & RETENTION BATTALION —

OKLAHOMA ARMY NATIONAL GUARD

The Recruiting and Retention Battalion’s (RRB) mission is to enhance the Oklahoma Army National Guard’s (OKARNG) strength by continually identifying, accessing, preparing, and retaining qualified Soldiers, providing a fully manned and ready force. The RRB accomplished that mission by accessing 874 Soldiers into the OKARNG in fiscal year 2021. The RRB trained and shipped 850 recruits to Basic Combat Training. The RRB is manned with full-time and traditional personnel consisting of 133 Active Guard Reserve Soldiers, 15 Federal Technicians, 12 Active Duty for Operational Support Soldiers, and five civilian contractors. The RRB is divided into nine recruiting teams that provide specialized geographical coverage of the entire state.

RECRUIT SUSTAINMENT PROGRAM

Before any National Guard recruit attends basic training, they train with our Recruit Sustainment Program (RSP). Drilling one weekend a month with drill sergeants allows them to prepare for the shock of basic training fully. RSP Warriors train to increase physical fitness, toughen mental resiliency, and gain familiarity with military equipment. When they attend basic training, they are prepared and have a marked advantage over their active-duty counterparts.

OFFICER STRENGTH MANAGEMENT

The Officer Strength Management (OSM) team was one of the top-performing teams in the nation, exceeding their mission and accessing 98 commissioned officers in the OKARNG in fiscal 2021. They achieved 190% of their assigned mission for warrant officers, the second-highest in the nation. The OSM team focuses on four specific areas: Officer Candidate School (OCS), Reserve Officers Training Corps (ROTC), Specialty Branch (Medical, Legal, Religious), and the Warrant Officer Corps. OCS and ROTC allow the OSM team to focus on the basic branch officers who make up most of the officer corps. Specialty Branch Recruiters focus on the specialized skill-sets that doctors, lawyers, and chaplains bring to our force. This team is the driving force creating the future leaders of the OKARNG.

RETENTION

Retaining Soldiers is the Adjutant General’s number one priority. The highly trained and disciplined Soldiers of the OKARNG possess skills and experience critical for continued success. The mission is to provide training and expert retention specialists to the major subordinate commands. These specialists help the force manage, track, and engage Soldiers near the end of their enlistment, providing Soldiers with avenues for continued service. The retention team also provided training to 35 Unit Career Counselors (UCCs), giving them the tools to retain Soldiers within their units successfully.

— THE COMBINED EFFORT BETWEEN RRB & UCCS RESULTED IN —
751 CITIZEN-SOLDIERS
REENLISTING IN THE OKLAHOMA ARMY NATIONAL GUARD IN FY 2021

STATIONING AND STOREFRONTS

Currently, the recruiting force is stationed at 32 locations throughout the state. Twenty-three of these locations are armories located within local communities and 10 storefronts. Storefronts typically serve metropolitan areas and communities without a hometown armory. The state of Oklahoma funded the Owasso storefront in fiscal year 2021. This funding improves our ability to serve rural communities and increases recruiting activity for the entire state.

SCHOOL PROGRAMS

Most members of the OKARNG joined as high school seniors; therefore, recruiters spend most of their time inside Oklahoma’s high schools. Aside from informing students about National Guard benefits, recruiters also provide school programs that assist local schools in achieving legislatively mandated events following state statutes by leveraging federal dollars. School programs include Career Direction, Anti-bullying, Sexual Assault Prevention and Self-defense, CPR, STEM, Heritage Outreach, and Resiliency. The RRB conducted 204 school programs in fiscal 2021, both virtually and in-person, with that number expected to grow substantially with schools being fully open in fiscal year 2022.

COMMUNITY PARTICIPATION

The RRB is the Oklahoma National Guard’s direct link to the community. A recruiter is typically the first interaction a potential recruit has with the military. Unlike other service components, National Guard members are often ingrained members of the community. Strengthening community relations to build trust between Oklahomans and the Guard is essential to the National Guard’s mission. To accomplish this, the RRB participates in community events and shows appreciation for educators and other community leaders whenever possible. One hundred twenty-one educators toured National Guard facilities in fiscal 2021 and had the opportunity to fly in a military helicopter at events in Lexington, Edmond, and Tulsa. These Civic Leader Flights were a considerable success in building partnerships between community centers of influence and the Oklahoma National Guard.



EDUCATION ASSISTANCE

FEDERAL TUITION ASSISTANCE (FTA)

Federal Tuition Assistance will pay up to \$250 per semester hour for up to 16 semester hours per fiscal year, with a lifetime limit of 130 undergraduate semester hours and 39 graduate semester hours.

STATE TUITION WAIVER (STW)

The National Guard State Tuition Waiver program entitles eligible members of the Oklahoma National Guard who are attending two or four-year accredited institutions of higher learning within Oklahoma the following benefits:

STW waives the resident tuition of satisfactory participating Guard members who are residents. The STW can waive up to 18 credit hours per semester per institution. The recipient must be pursuing an associate's or bachelor's degree and be enrolled in a minimum of three hours to receive the waiver.

SELECTIVE RESERVE INCENTIVE PROGRAM (SRIP)

The National Guard has several incentive cash bonus programs as well as the Student Loan Repayment Program (SLRP).

ARMED FORCES CLASSIFICATION TEST (AFCT)

The Armed Forces Classification Test evaluates active-duty personnel who wish to improve their ASVAB scores for reenlistment or reclassification. The AFCT can be administered multiple times after a six-month waiting period between tests.

SELECTION INSTRUMENT FOR FLIGHT TRAINING (SIFT)

The Selection Instrument for Flight Training exam evaluates a Soldier's special aptitudes that are predictive of success in Army flight training. SIFT is a qualifier to become an Oklahoma Army National Guard Officer/Warrant Officer or an Army Flight Warrant.

FY 2021

MONTGOMERY GI BILL PROGRAM TRANSACTIONS PROCESSED FOR
834 SERVICE MEMBERS

TWELVE MEMBERS TOOK THE SIFT EXAM | **518 SRIP** PAYMENTS TOTALING OVER \$9.4M

142 FTA PARTICIPANTS TOTALING OVER \$260K IN PAYMENTS MADE IN FISCAL YEAR 2021

48 SERVICE MEMBERS TOOK THE ARMED FORCES CLASSIFICATION TEST IN FISCAL YEAR 2021

2,055 SERVICE MEMBERS PROVIDED EDUCATION ASSISTANCE TOTALING AN ESTIMATED \$7M IN BENEFITS

DEPARTMENT OF DEFENSE STARBASE



DoD STARBASE is a premier education program sponsored by the Office of the Assistant Secretary of Defense for Reserve Affairs. At DoD STARBASE, students participate in challenging "hands-on,

minds-on" activities in science, technology, engineering, and math (STEM). The goal is to raise interest and improve the knowledge and skills of underserved youth in STEM, which will provide for a highly educated and skilled American workforce who can meet the advanced technological requirements of the Department of Defense. STARBASE supports Oklahoma Works by providing a rigorous foundation of STEM knowledge, skills, and motivation for Oklahoma students at the beginning of the education and training pipeline. This foundation supports all five Workforce Ecosystems driving wealth in Oklahoma: Aerospace and Defense, Agriculture and Bioscience, Energy, Information and Financial Services, and Transportation and Distribution.

STARBASE 5TH GRADE PROGRAMMING:

STARBASE exhibits STEM to students in the fifth grade attending with their school class, one day a week for six weeks. There are currently STARBASE classrooms at four sites/academies located across Oklahoma in Tulsa, Oklahoma City, Lawton, and Burns Flat.

STARBASE 2.0, 6TH-8TH GRADE PROGRAMMING:

STARBASE 2.0 provides an after-school club four hours per month, focusing on STEM projects, goal setting, and team building.



NATIONAL GUARD BUREAU YOUTH EDUCATIONAL ENRICHMENT PROGRAM
ORIGINATED IN 1993

7 STARBASE CLASSROOMS STATEWIDE | **8 STARBASE** 2.0 PROGRAMS IN SCHOOLS

MORE THAN 120,000 STUDENTS SERVED BY DoD STARBASE OKLAHOMA

NATIVE AMERICAN INITIATIVE CONDUCTED | **TWENTY-FOUR** STAFF MEMBERS EMPLOYED

THUNDERBIRD

CHALLENGE PROGRAM

The Thunderbird Challenge Program's mission is to take at-risk youth and give them discipline and the tools they need to plot a new course in life. The goal is to return at-risk youths to their homes with high school diplomas, additional high school credits, GEDs, and/or vocations to become successful, productive citizens within their communities. Founded in 1993, the Thunderbird Challenge Program is part of the Department of Defense and National Guard's Youth Challenge Program. It is one of 40 such programs nationwide and one of the original 10 national pilot programs.



PROGRAM EDUCATION

The Thunderbird Challenge Program has developed a partnership with Epic Charter Schools and offers three different education opportunities to cadets. Thunderbird is one of the few challenge programs in the nation that offers this diversity in education opportunities.

HIGH SCHOOL GRADUATION:

The Thunderbird Challenge Program offers the capability for eligible cadets to attain a high school diploma through our partnership with Epic Charter Schools.

HIGH SCHOOL CREDIT RECOVERY:

High school courses and credits are available through our partnership with Epic Charter Schools. The goal is to return cadets to their local high school on a path to receiving their high school diploma.

GED CERTIFICATE:

This program is available for cadets who are not in a position to receive a high school diploma. Cadets are provided training during the cycle, and the GED exam is administered at the end.

APPROXIMATELY
360
OF 900 APPLICANTS
ACCEPTED THIS YEAR
DUE TO AVAILABLE CADET HOUSING



APPROXIMATELY

80
PERSONNEL



ANNUAL BUDGET

\$5-6
MILLION



SINCE 1993 MORE THAN

5,300
GRADUATED



FUNDING SOURCE

75% 25%
FEDERAL STATE

\$24M ECONOMIC
IMPACT

\$13.3M RETURN ON PROGRAM
INVESTMENT

G1 PERSONNEL & ADMINISTRATION

OKLAHOMA ARMY NATIONAL GUARD

G1 Personnel and Administration provides the Adjutant General (TAG) with deployable multifunctional personnel to support state, local, and regional emergencies. The G1 also supports the National Security Strategy, generating globally deployable and relevant forces aligned with national security initiatives to counteract current and future transnational and multi-dimensional threats. The G1 interprets, drafts, and enforces personnel policies, procedures, laws, and regulations for TAG and Major Subordinate Commands (MSC), aligning strategic narratives to concentrate critical resources to support operational demands effectively. The G1 builds credibility through competence, reliability, command climate, trusted relationships, and networks. Exercising management, oversight, advice, and training to provide transparency, the G1 provides organizational flexibility and adaptability to subordinate commands for increased globally deployable and relevant forces.

OFFICER PERSONNEL BRANCH

The Officer Personnel Branch is responsible for the administrative management of the Officer Corps. The administrative management covers the entire career life cycle of the officer. The Officer Corps consists of 609 officers in the rank of second lieutenant through major general and 171 warrant officers. Fiscal 2021 presented several challenges, with multiple state and federal operations and training, as well as the continued COVID-19 FEMA mission, leading to a shortage of 200 available officers. Through ongoing talent management and partnership with MSC Commanders, we mitigated the shortages with reassignments, detailing officers to the most critical needs ensuring mission accomplishment. In addition to the talent management and assignment workload, the branch processed 277 federal recognition transactions and 98 officer accessions.

ENLISTED PERSONNEL BRANCH

The Enlisted Personnel Branch is responsible for the Enlisted Personnel Management System that manages over 5,700 enlisted Soldiers. The Personnel Branch establishes policies, procedures, and responsibilities for mobilization, reenlistment or extension of enlistment, Soldier classification, military assignments and reassignments, discharges, promotions or grade reductions, and awards processing.

MEDICAL BRANCH

The Medical Branch's mission is to provide a medically ready force capable of rapid deployment through ongoing efforts to raise medical readiness and reduce the time required for Soldier processing. The branch coordinates predeployment health activities, annual health assessments, dental evaluations and treatment, and post-deployment health screenings, assisting Oklahoma Army National Guard Soldiers to achieve and maintain positive physical and mental health goals. The medical readiness budgets for fiscal 2021 totaled \$2.9 million, increasing medical readiness to 94% deployable and allowing the state to refit medical equipment across all units.

RETIREMENT SERVICES

The OKARNG provides a transition point for its members each month called Crossroads. Crossroads' mission is to provide quality transition services and educate Soldiers and their families transitioning from the OKARNG. We intend to provide the highest standard of integrity in all our actions. We aspire to develop enduring relationships that make a difference in our Soldiers' lives as they transition from their military careers. Crossroads provides counseling to our Soldiers and their families on federal and state veteran benefits, Tricare for life options, the Survivor Benefit Plan, early retirement eligibility, medical retirements, and retention incentives, including education and current bonuses. In fiscal 2021, Crossroads transitioned 177 Soldiers and their families via virtual events, a tremendous drop from 2020 due to COVID protocols.

AUTOMATION BRANCH

The Automation Branch consists of three sections designed to support the Soldiers of the Oklahoma Army National Guard. Our two most active sections manage the IPPS-A and iPERMS databases.

The Integrated Personnel and Pay System-Army (IPPS-A) is a database interface that allows for the electronic transmittal and production of enlisted records. The automation section verifies, validates, and uploads the required data into each Soldier's database record. The IPPS-A team acts as the primary trainers for all Human Resources (HR) Specialists in the state. During the last fiscal year, personnel from the branch participated in Soldier Readiness Processing and mobilized over 204 members of the OKARNG. In addition, we returned 127 Soldiers to the OKARNG control from active duty. The automation section created over 483 DD 214 Certificate of Release or Discharge from Active Duty and processed over 777 enlisted accessions throughout the year while processing personnel actions and doing quality control on 68,161 transactions, which were input by HR Specialists serving in field units.

The Interactive Personnel Electronic Records Management System/Historical Records Management section is responsible for initiating, maintaining, and updating all electronic military personnel records for OKARNG Soldiers utilizing the iPERMS. The archived records manager receives and processes requests for military and medical records on current and discharged members from individual Soldiers, members of Congress, the Social Security Administration, and the Department of Veterans Affairs. During fiscal 2021, there were 5,963 batches posted to iPERMS with 18,953 documents for current OKARNG Soldiers processed through iPERMS. In addition, iPERMS processed 10,993 Problem Resolution cases, and the Archived Records Manager received and processed over 1,023 records requests.

J1 MANPOWER & PERSONNEL

OKLAHOMA NATIONAL GUARD

The Manpower and Personnel Directorate is responsible for human capital management of all full-time Oklahoma National Guard members and provides support programs in several diverse categories: Human Resources, Equity and Inclusion, Behavioral Health, Family Programs, Funeral Honors, and Sexual Assault Prevention and Response.

BEHAVIORAL HEALTH AND WELL-BEING TEAM

This team supports the state through six essential programs: Suicide Prevention Program, Substance Abuse Prevention, Drug Testing, Resilience, Behavioral Health support, and social services support through the Guard Advocacy Program. The team's mission is to develop and enhance policies, training, data collection and analysis, community resources, and strategic communications to improve wellness and provide prevention best practices.

The Commander's Ready and Resilient Council consists of working groups to provide support for the life cycle of our service members, veterans, and families (SMVF). These programs aim to identify risks and develop plans to increase resilience and eliminate suicides.

The Substance Abuse Prevention Program is a continuum of substance abuse services to include: reducing risk through prevention education, deterrence with drug testing, providing substance abuse assessments, utilizing the Unit Risk Inventories, and working with unit leadership to build risk mitigation plans. The program focuses on building resilience among our ranks, fostering effective and cohesive relationships with leadership and lower enlisted personnel, and using community resources to effectively help our service members and families in times of need.



The Suicide Prevention Program offers support by providing information on preventing suicide, suicide intervention, and community and Guard resources. The Oklahoma National Guard participated in the Oklahoma City and Tulsa Mayors' Challenges and the Oklahoma Governor's Challenge this year. These state and city challenges are part of the plan to address suicide awareness. Suicide Awareness consists of education, community building, and utilizing Unit Risk Inventories to develop a progressive plan to eliminate suicidal thoughts and behaviors in the OKNG. The Suicide Prevention Program team has developed various community partnerships that promote the well-being of the SMVF population. We strive to build a strong belief of hope and connectedness through these connections.

DIVERSITY, EQUITY AND INCLUSION OFFICE

The Oklahoma National Guard Diversity, Equity and Inclusion Office is responsible for the oversight of the Federal Technician Equal Employment Opportunity (EEO) Program, Military Equal Opportunity Program, and Diversity Programs. The office creates and maintains a model EEO program for the Oklahoma National Guard containing the following essential elements: demonstrated commitment from leadership, EEO integration into the strategic mission, management and program accountability, proactive prevention of harassment and unlawful discrimination, efficiency, responsiveness, and legal compliance.

At Department of the Army and Air Force level, leaders continuously assess policies to identify areas for improvement, then implement policies that demonstrate commitment ensuring all Soldiers and Airmen feel as though they are valued members of the team. Some of the ongoing policy changes incorporated this year to create inclusion and impact the diversity of the Armed Forces changed the look of female Soldiers and Airmen in uniform and provided much-needed recovery and family time for service member parents' postpartum. Additional Army policy changed the service's retention, separation, in-service transition, and medical care standards for transgender personnel and refined entry criteria for individuals with gender dysphoria.

The National Guard conducts special observances based on federal law to recognize all Americans' continuous achievements and increase awareness, mutual respect, and understanding. Fiscal year 2021 was a year full of celebrations of diversity and culture, from Hispanic dance and art to Native American stickball.





SEXUAL ASSAULT RESPONSE COORDINATOR OFFICE

The Sexual Assault Response Coordinator (SARC) Office manages and implements the Sexual Assault Prevention and Response (SAPR), Sexual Harassment/Assault Response and Prevention program, and the Domestic Abuse Prevention program. The office also provides oversight to SARCs and, in coordination with the Joint Force Headquarters Victim Advocate Coordinator and the Air National Guard Wing SARCs, manages case assignments for Victim Advocates (VAs) to perform SAPR duties.

In fiscal year 2021, partnerships were held with YWCA, the Oklahoma District Attorney's Office, the Oklahoma Coalition Against Domestic Violence and Sexual Assault, the Oklahoma Department of Veterans Affairs, and the Oklahoma State Bureau of Investigation. Training resulted in the appointment of 51 SARCs and VAs. Additionally, 42 personnel were trained and credentialed in NGB National Organization of Victim Assistance.

FAMILY PROGRAM OFFICE

2021 was an exciting time for the Oklahoma National Guard Family Program Office (FPO). Increased immunizations and general waning of COVID-19 panic resulted in various sections of the FPO returning to operations in support of Oklahoma National Guard service members and their families.

One such program is the Oklahoma Army National Guard Casualty Support and Operations Office (CASOPS), consisting of three mutually supporting programs – Casualty Operations, Military Funeral Honors (MFH), and Survivor Outreach Services (SOS). Each program directly supports Survivors of fallen Soldiers for all three components of the U.S. Army – Active Duty, National Guard, and Reserve.

The CASOPS team consisted of 77 Soldiers throughout Oklahoma, available to conduct death notifications and assistance missions, supporting 20 new appointments in fiscal year 2021. Thirteen full-time personnel and several traditional Guardsmen made up the MFH team in fiscal 2021, conducting 1,447 funeral honor services. The SOS team, consisting of three contract support coordinators, supported 77 active cases in Oklahoma, including 17 new cases received during fiscal 2021. Additionally, the SOS team hosted or supported 39 events, including the Field of Heroes in Tulsa during Memorial Day weekend and the Fallen Heroes Half Marathon in September.

Another vital section returning to operations is the Employment Coordination Program (ECP). The ECP supports OKNG service members returning from deployment who may have been un- or underemployed to find work as they reintegrate back into the civilian world. The program focuses on building a network of military-friendly employers offering direct aid to job seekers. During fiscal 2021, ECP coordinated with over 3,200 employers and veteran employer service partners statewide. Additionally, ECP met with nearly 1,400 individual job seekers and provided a range of services from resume-building, interviewing skills, and military-to-civilian training equivalency services.

The Service Member and Family Readiness Specialist (SFRS) Program consists of a team of readiness specialists across the state. Specialists build a network of partners comprised of businesses, local and tribal governments, and civic and veteran support organizations in their communities. Then meet with OKNG service members and their families facing a particular crisis, and refer those individuals to the appropriate resources for resolution.

J1 MANPOWER & PERSONNEL

OKLAHOMA NATIONAL GUARD

Additionally, the SFRS team engages in many ancillary projects supporting Oklahoma's service members and their families. Every year, the OKNG FPO partners with Operation Home Front conducting two supply drives – a school supply drive in July and a Christmas toy drive in November. Patrons at Dollar Tree stores across Oklahoma collect supplies, then the team distributes them to service members during drill weekends. For the Christmas toy drive 2021, the team collected and distributed over 35,000 individual toys, with a total dollar amount of nearly \$40,000. During the school supply drive, nearly 25,000 individual school supplies were collected, with savings amounting to over \$26,000 for OKNG service members.

Finally, the OKNG Child and Youth Program (CYP) returned to full in-person programming in fiscal 2021 with the return of Kids Kamp. One hundred thirty-two campers ages 9-18 enjoyed some summer fun at Camp Victory in Mannford, Oklahoma. Campers enjoyed a World War II aircraft flyover and a UH-60 Black Hawk helicopter landing provided by the OKARNG State Aviation Office. The CYP team was even able to support the Kansas National Guard CYP, with four youth from Kansas attending this year's Kids Kamp.

In addition to regular CYP programming, the team has overseen the dramatic growth in the OKNG Teen Panel. The Teen Panel is a community of Army and Air National Guard teens chosen for their leadership qualities and embodiment of the Army's seven core values. Being a part of the Teen Panel gives the opportunity to connect with other military youth, gain leadership experience, and develop healthy mindsets via the Army's Master Resiliency Training. Teen Panel members act in an advisory role to the CYP, serving as role models for other military youth, contributing ideas and suggestions to child and youth programming.

Community service is an integral part of the Teen Panel. Last February, the Teen Panel packed 360 food boxes for the Dallas/Fort Worth area in response to the winter storm that left thousands of families without power. Emphasizing these values via service to others fosters a sense of esprit de corps among the group and positively reflects these teens and their dedication to the military community.



45TH INFANTRY DIVISION MUSEUM

Created by Oklahoma State Legislature in 1965 and opened to the public in 1976, the 45th Infantry Division Museum is located at 2145 NE 36th Street in Oklahoma City. It is Oklahoma's only state-operated museum dedicated to military history. The museum is surrounded by a 15-acre military park containing over 50 vehicles, aircraft, and artillery pieces. Our mission is to collect, preserve, and interpret the impact of the Oklahoma National Guard's past, present, and future. Each year, more than 16,000 local, national, and international visitors tour the museum, providing an opportunity for education about the important history of the military in Oklahoma and emphasizing the role of the Oklahoma National Guard.

CHANGES AND GROWTH

During the 2021 legislative session, state lawmakers passed two laws that significantly impact the museum's future operations. The first one changes our name to the Oklahoma National Guard Museum. The second piece of legislation will fund a \$45 million bond that will be used to construct a new building for the Oklahoma National Guard Museum. Exhibitions in the new museum will focus on the history of Oklahoma's Army and Air National Guard from 1890 to the present. The museum staff is beginning to develop storylines and select artifacts for the new displays. Our projected opening is scheduled for 2025. The museum will continue to share the wartime activities of the 45th Infantry Division and the Oklahoma National Guard. We will also expand educational displays to include information about fundamental ways in which the Guard serves the state of Oklahoma.

PROGRAMS

Each year hundreds of guests attend Memorial and Veterans Day ceremonies at the museum. We have expanded our adult educational outreach by implementing Lunch and Learn lectures and partnering with Oklahoma State University to offer academic courses relevant to the museum's mission. The new Oklahoma National Guard Museum will also increase K-12 educational programs. History will remain the primary focus, but we will expand opportunities to provide STEM-based opportunities for learning as well. We will partner with the Oklahoma National Guard's STARBASE program to achieve STEM learning objectives.

COLLECTIONS

The museum is fortunate to care for and preserve collections related to Oklahoma's military history. Collections management remains a vital function for the museum, and the staff is dedicated to protecting artifacts that will educate future generations. We continue to evaluate our three-dimensional artifacts and archival collections. These efforts are critical as we develop new exhibits and select objects for display. These projects also allow the museum staff to identify gaps that need to be filled in the museum's holdings. 2021 has been a productive year in the digitization of archival materials. More specifically, the staff and trained volunteers have been scanning hundreds of negatives and slides, making these previously inaccessible historical images of World War II and the Korean War available for research and display.



THE ADJUTANT GENERAL FOR OKLAHOMA 2021 GOVERNOR'S REPORT



WEBSITE:

<https://ok.ng.mil/>

SOCIAL MEDIA OUTLETS:

 <https://www.facebook.com/OklahomaNationalGuard>

 <https://twitter.com/OKguard>

 <https://www.flickr.com/photos/OklaNationalGuard>

 <https://www.youtube.com/OklahomaNationalGuard>

 <https://www.instagram.com/OklahomaNationalGuard>



OKLAHOMA

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